Minutes of the
Sixth Regular Meeting of the Seventh Senate
Indiana University-Purdue University at Fort Wayne
February 8, 1988
Kettler G46

Agenda

1. Call to order
2. Approval of the minutes of January 18, 1988
3. Acceptance of the agenda - M. Downs
4. Reports of the Speakers of the Faculties
   a. Purdue University - D. McCants
   b. Indiana University - S. Hollander
5. Report of the Presiding Officer
6. Committee reports requiring action
   Educational Policy Committee (SD 87-26) - A. Dirkes
7. New business
   a. Budgetary Affairs Subcommittee (SD 87-27 [was SR No. 87-13]) - M. Downs
   b. Educational Policy Committee (SD 87-28 [was SR No. 87-14]) - A. Dirkes
8. Committee reports "for information only"
9. The general good and welfare of the University
10. Adjournment

Senate Members Present:
    K. Bordens, J. Clausen, R. Detraz, A. Dirkes, M. Downs, A. Finco, P. Flynn, E. Foley,
    W. Frederick, L. Graham, S. Harroff, J. Haw, J. Hersberger, S. Hollander, K. Keller, F.
    Onwood, J. Owen, K. Perry, J. Porter, A. Pugh, J. Rivers, M. Rosenfeld, D. Ross, D.
    Schmidt, R. Sedlmeyer, S. Skelkoff, J. Smulkstys, K. Squadrito, J. Sunderman, D.
    Swinehart, W. Unsell, T. Wallace, J. Wilson

Senate Members Absent:
    M. Adair, J. Carnaghi, F. Codispoti, A. Friedel, H. Garcia, M. Hayden, S. Hockemeyer,
    Usman, K. Wakley, D. Wartzok, W. Worthley, P. Zonakis

Parliamentarian: M. Mansfield

Faculty Members Present:
    L. Balthaser, V. Coufoudakis, J. DiIorio, J. Lantz, R. Svoboda

Attachments:
"Academic Calendar" (SD 87-26)
"Budget Emphasis Areas" (SD 87-27)
"Instruction at IPFW: A Response to Concerns about Part-Time Faculty" (SD 87-28)
Visitors Present:

Acta

1. **Call to order**: T. Wallace called the meeting to order at 12:01 p.m.

2. **Approval of the minutes of January 18, 1988**: The minutes were approved as distributed.

3. **Acceptance of the agenda**: 

   M. Downs moved to accept the agenda. Seconded.

   S. Hollander moved to amend the agenda by placing items 8.a. and 8.b. ("for information only") as items 7.a. and 7.b. ("new business"). Seconded.

   Motion to amend passed on a voice vote.

   The agenda was accepted as amended.

4. **Reports of the Speakers of the Faculties**: 

   a. **D. McCants**: 

      The Inter-campus Faculty Council will meet on February 17. The agenda has not yet been distributed, but I am assuming that it will contain the recommendations from this Senate petitioning the IFC to develop a plan for representation by all Purdue faculty to the Purdue University Board of Trustees.

      That recommendation may be more timely in light of some recommendations that have come out of the West Lafayette Faculty Affairs Committee. You may remember that the Senate at West Lafayette charged their Faculty Affairs Committee to investigate university unrest, which they did in the late fall and winter. The Faculty Affairs Committee made its report to the Senate at the January meeting. The report of the Faculty Affairs Committee is to be distributed to all Purdue University faculty members. I assume it will be coming soon. The newspaper-type publication called *Purdue Today*, which is dated February 1 and which I received on Friday, contains a report about the recommendations which came from the Faculty Affairs Committee to the Senate in January. The recommendations have to do with governance and will be debated at the February West Lafayette Senate meeting. If you have not read *Purdue Today*, or if you did not intend to, I would encourage you to read it. For example, recommendation number one is as follows: A study for organizational governance at Purdue should be undertaken. Apparently the Faculty Affairs
Committee is concerned that the present University Senate, which is called University Senate because it is not a faculty senate but a faculty and administration senate, may not be collaborating in effective ways through such a governance organization. Recommendation number two says that the issue of more direct faculty representation to the board of trustees needs to be reanalyzed. Apparently the Faculty Affairs Committee has found that faculty issues are not being properly represented to the board of trustees. There are other recommendations. By and large they have to do with governance. I think our own petition to the ICFC to provide leadership in developing university-wide faculty representation to the board may be more timely in light of these recommendations that the West Lafayette Faculty Affairs Committee is making.

Speaker Hollander, David Onwood (Chair of this Senate's Rules Committee) and I met with Chancellor Wallace recently to discuss the changes which President Beering proposes to make in this faculty's Constitution before sending it to the board of trustees. We had a rather lengthy discussion of the proposed change in the powers section. I hope that our discussion will lead to that section being forwarded to the board intact, as we proposed. I am not sure that we had any resolution that might result in a persuasive argument about the other section. That problem needs to be discussed further.

The management agreement hearings were held on this campus last Tuesday, February 2. Substantive recommendations were made to the panel by faculty and administrative and clerical representatives. Perhaps the statement of greatest import to this campus made by the presidents is that we are encouraged to go forward with developing consolidated policies in the areas of curriculum control and personnel policies, and should not await the presidents or the boards telling us that we have their blessings to do such. We have the power to do it, supposedly.

Steven Hollander:

The nice thing about going second in even-numbered years is that I have only one item remaining. Every year the Office of Institutional Research under Norman Newell publishes a booklet called "Statistical Profiles." A year ago I reported on some of that data and offered to update when further information became available. Not everything in the booklet is bad news, but I think some of it is. All of these figures, by the way, come from last fall, 1987. The faculty size increased during the year ending fall '87 by 1.3% to where it had been two years earlier. The administration increased during the year 8.3% to an all-time high. When I gave these kinds of figures last year, I was criticized for using percentages rather than absolute numbers. If you want actual numbers: In the past year, four additional faculty and ten additional administrators were added. International students have been of some interest to this body. We mounted a substantial International Studies operation on campus. In the year ending this
fall we had an increase of five international students, or 3.8%. Mean SAT scores dropped 13 points, to at least a five-year low. The other bad news for students is that since 1983, student-fee income has increased 66.3%. Total state appropriations to the campus have increased 30.6%.

T. Wallace: Under the "general good and welfare," I'd be happy to give you an analysis of those ten positions . . . of those new administrative positions.

D. Schmidt: What was the average mean SAT score?

S. Hollander: I brought the change and did not bring the booklet. I don't know offhand. Copies of the study are available from the Office of Institutional Research.

R. Sedlmeyer: I was just wondering if you'd like to share some of the good news from those statistics?

S. Hollander: Enrollments are up, but we knew that. I think we have known the good news; it tends to get announced.

R. Sedlmeyer: I just wanted to see if you could actually speak to the good side of something.

5. Report of the Presiding Officer:

T. Wallace: I am happy to give you some good news. The computer science curriculum and new degree designations were approved by the Purdue University board this past week.

I also would like to say I was very pleased with the day we had with the presidents. I don't think we talked a great deal about the management agreement, which is just fine, because I think we talked about a lot of different things. I want to thank those who participated. I think it was a very positive and constructive day for many people. I know the two presidents left feeling very good about their day here. I would like to echo the comment of Senator McCants. The most important thing, I think, that came out of the day was an agreement and understanding by the two presidents and many of the faculty and administrators on campus that we indeed can go and do some things relative to personnel matters and curriculum internally. They referred on many occasions during the day to "that is a local matter." I think what we have to realize is that we have to interact with the system externally to the university in certain defined ways--that we have a great deal of latitude if we tend to use it internally. In that regard and in terms of putting together my recommendation to the two presidents on the changes, I do intend to include the suggestion that Senator McCants put in writing in his materials, which basically indicates that we would indeed have the authority to have certain faculty groups make recommendations having to do with curriculum and with personnel matters, e.g., the promotion evaluation process of having at the school levels both
Indiana University and Purdue University faculty sitting on committees looking at and reviewing either IU or Purdue faculties. I think that was a very positive thing that came out of the day.

6. Committee reports requiring action:
   a. Educational Policy Committee (SD 87-26) - A. Dirkes:


      D. Onwood moved to amend SD 87-26 by adding after the 5 September entry the following, which would appear during the fall semester of 1989: Tuesday, 10 October, Thursday classes meet; Wednesday, 11 October, Friday classes meet. Seconded.

      Motion to amend failed on a voice vote.

      The motion to approve SD 87-26 passed on a voice vote.

7. New business:
   a. Budgetary Affairs Subcommittee (SO 87-27 [formerly SR No. 87-13]) - M. Downs:

      M. Downs moved to approve SD 87-27 (Budget Emphasis Areas). Seconded.

      S. Hollander moved to commit SD 87-27 to the University Resources Policy Committee. Seconded.

      Motion to commit passed on a voice vote.

   b. Educational Policy Committee (SD 87-28 [formerly SR No. 87-14]) - A. Dirkes:

      A. Dirkes moved to approve SD 87-28 (Instruction at IPFW: A Response to Concerns about Part-Time Faculty). Seconded.

      D. Onwood moved to receive SD 87-28. Seconded.

      D. Onwood withdrew his motion.

      M. Downs moved to recommit SD 87-28 to the Educational Policy Committee. Seconded.

      S. Hollander moved to amend the motion by adding the Faculty Affairs Committee to the list of committees to which it is committed. Seconded.
Motion to amend passed on a voice vote.

Motion to recommmit, as amended, passed on a voice vote.

8. Committee reports "for information only":

There were no committee reports for information only.

9. The general good and welfare of the University:

M. Downs: You will be receiving a letter signed by myself and Paul Strouts and Rosemarie Kroscher announcing a campus-wide employee giving campaign. I volunteered to take the blame for the faculty part of that campaign. What we are going to do is try to establish a system of regular giving on the part of all employees on this campus to the campus every year, either through payroll withholding or quarterly or annual giving. We don't know exactly what the potential in terms of raising money for that effort will be, but we do know that everybody is aware of the tax advantages from the state and federal government for giving to this campus. We are going to try and recruit as many people as possible to engage in a peer-solicitation campaign. I take it for granted that people who are interested in the campus--all of us who have stood for election allowed ourselves to be placed on the Senate as far as that commitment is concerned--are all prime candidates to engage in this peer solicitation. Money given to the campus in this campaign can be earmarked for any legitimate purpose. Each of us has an interest in some pet project here, whether it's the library or a particular program, e.g. women's studies, or whether it's our own department. We all have things that we would like to see better funded. This is an opportunity to put our money where other parts of our anatomy are and see to it that the funding occurs, and still get tax advantages for having done so. It is our plan that every employee at the university will be solicited by a peer. . . . We are going this time with a leading-sector appeal on behalf of the library, the CSSAC Scholarship Fund, and additional equipment, for the new fine arts building, and unrestricted gifts as well. Anyone who gives to the leading-sector section of the campaign will have their money split as they wish amongst these three leading recipients, i.e., the library, the CSSAC Scholarship Fund, and equipment for the new fine arts building. You can give money to any other worthy project here on campus that you think deserves your support. I am going to start with the faculty Senate list and ask for volunteers to assist in peer solicitation. If anybody wants to see me after the meeting to say they're not interested and they hate to do it and the answer is "no," please do so. If you don't do that, expect to receive a phone call from me and a request to help with this campaign. We're doing good work when we do this. I would like to see it be tremendously successful. If we show that we are willing to support the university with our own money--albeit with the tax advantages, deductions, and so forth--it makes it much easier for the chancellor and Len Iaquinta and others who go out in the community to say that we are ourselves setting a good example for supporting this institution, which isn't funded, unfortunately, as well as we would like it to be by the...
We can make up some of the slack ourselves, and I hope that you will join me willingly and joyously in this good work.

T. Wallace: I would like to take a minute to give you some information on the bad news of these ten new administrative positions. One has to be clear whether we're talking about new money for new positions or not, and that's an important consideration. Of the ten positions, two are people who are on soft money working with student services. One of the positions was a financial manager for Arts and Sciences, where most of the money came from the Arts and Sciences budget. One was C. C. Fullove, who is going into admissions to help us with our recruiting, and particularly to give us a minority in our staff there. One position went into the student information system with registration and those kinds of problems. One position was an engineer for Channel 23 . . . [and] one was for the Fine and Performing Arts School. They had been talking for a year or so with Ed Nicholson about having a financial person managing that group, particularly to have the faculty not doing so much of the financial management of the theatre and some of those areas. One position was a development person who was a new person. I'd be happy at the end of this year to sit down, which I already said I would do with the Budgetary Affairs Subcommittee, to show if we justified that position or not. I also indicated to the Budgetary Affairs Subcommittee that we had asked their advice on a plan in which we make a decision whether we pay for the development office staff from a percentage of what we collect, or do we use general funds. Fund-raising is going very well and I intend to give you a report on that. One was a position in the news bureau, and the last one was in SACS for a student counselor.

D. McCants: Last week I received a memo which said that the library was restoring free photo duplication services for faculty research. I believe this had been enabled as a result of an administrative response to this concern. I want to express appreciation for restoration of that service.

Departments can pass expenses to students by reducing our services to them. The library can reduce services to departments and faculty by passing such expenses to departments by disallowing service. Administrative agencies of the university such as personnel, registration and even deans' offices can pass responsibility to the deans' office or to the departments. All of these passings-on of responsibilities may entail dollar cost or additional labor cost to the receiving departments, often-times done without any consideration of impact on the department or person or individual who may have to bear the expense or the additional labor. It is heartening to find out that some of these situations can be reversed.

S. Hollander: I have some good news, and it's about the Senate. We received, "for information only" according to the agenda, two documents on important topics that we could not have voted on, could not have amended, would not have discussed, and which many of us, face it, probably did not read before this meeting because they were on the agenda "for information only." I was very pleased that the body went along with changing the agenda so as to ensure a reasonably full discussion of those two documents.
10. The meeting adjourned at 1:15 p.m.

Respectfully submitted,

Barbara Blauvelt,

Secretary